# Revolutionizing the Recycling of Used Motor Oil.

April 2025

TSXV: GIII | OTCQB: ISRJF | FSE: PN4



## **Investment Highlights**

ReGen III aims to become the world's largest producer of sustainable Group III base oil.



#### **Innovative Patented Process**

Proprietary ReGen™ process leverages industry proven technologies to upcycle Used Motor Oil (UMO) into 53% high-value Group III lubricating base oils vs. 1-2% average.1

ReGen<sup>™</sup> process technically validated, patented, and pilot tested; addresses untapped market for highquality synthetic-grade circular base oils.



#### Largest Sustainable Producer

5,600 bpd Texas re-refinery project positions ReGen III as world's largest sustainable Group III producer and North America's 2<sup>nd</sup> largest Group III refiner.<sup>1</sup>

North America: retail lubricant market of over **US\$40** billion,<sup>2</sup> Group III market of **US\$1.8 billion**<sup>3</sup> with ~75% imported; 4 Global Group III CAGR of 7%.5



#### **Industry-Leading Economics**

Premium Group III pricing and cost-effective process generate superior revenues and margins; projectlevel EBITDA margins ~3x peers'.6



#### **Experienced Team**

Management team with track record of success; diverse & experienced board.

World-class advisory team includes re-refinery & UMO advisors, feedstock, offtake & logistics consultants, process engineer.



#### World-class Engineering & Construction **Partners**

FEL-2 and Value Engineering complete, site selected, ready to advance to final engineering.















## Sustainable & Circular

Upcycles UMO that would be burned/dumped otherwise; Texas project equivalent to avoiding ~900,000 t/year CO<sub>2</sub>e emissions,<sup>7</sup> 195,000 cars/year from the road.8

#### **Environmental** Damage / Waste

Nearly 750 million gallons/year of UMO is burned or dumped in the U.S.9



#### Outdated **Processes**

Existing re-refineries are not designed to produce Group III economically or at high yields



#### **Supply Chain** Risks

North America is largely dependent on imports from Asia and Middle East<sup>10</sup>



**82**%

Expected reduction in CO₂e emissions by ReGen™ process, as compared to virgin crude derived base oils combusted at end of life7

## Capital Structure Snapshot (as of Apr 9, 2025)

Shares Outstanding	124.7 M
Market Capitalization	C\$23.1M
F/D Shares Outstanding	158.3 M
Insider Ownership	14.4%
52-Week Range	C\$0.15 - \$0. 45/sh

## Management & Industry Experience

Tony Weatherill

President & CEO

Tom Lawlor COOKirk McNamara M HF Sinclair

Mark Redcliffe Executive Vice President & CSO

Kimberly Hedlin

Base Oils Consultant

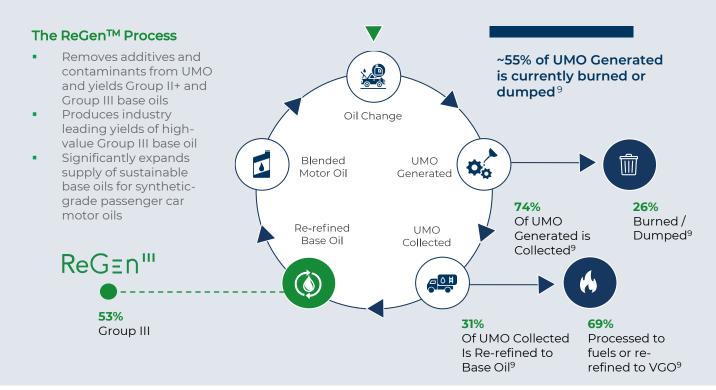
Rick Low VP Corporate Finance CFO

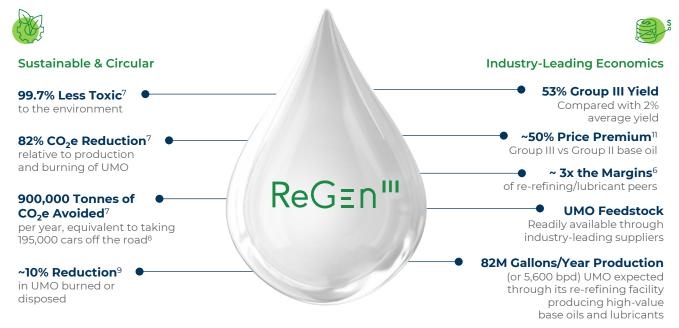




Ex/onMobil









## Forward Looking Statements & Non-GAAP Financial Measures

#### Forward Looking Statements

This presentation contains forward looking statements that reflect management's expectations regarding the future growth, results of operations, performance (both operational and financial) and business prospects and opportunities of ReGen III Corp. ("ReGen III" or the "Company"). All statements contained in this presentation, other than statements of historical fact, are forward looking statements. Whenever possible, words such as "plans", "expects" or "does not expect", "budget", "scheduled", "estimate", "forecast", "anticipate" or "does not anticipate", "believe", "intend" and similar expressions or statements that certain actions, events or results "may", "could", "would", "might" or "will" be taken, occur or be achieved, have been used to identify forward-looking statements.

In particular, this presentation contains forward-looking statements, including certain financial outlooks, EBITDA expectations, future capital requirements, the timing and anticipated receipt of required regulatory approvals, expectations regarding future commodity market pricing and supply and demand for produced products, the Company's ability to maintain its obligations under key contracts and the Company's ability to obtain necessary permits. Undue reliance should not be placed on these forward-looking statements and information as they are based on assumptions made by ReGen III as of the date hereof regarding, among other things, the ability to secure sufficient debt and equity financing for the proposed facility in the United States Gulf Coast as well as the proposed facility in Alberta, the ability to secure and protect ReGen III's proprietary technology and intellectual property, that favourable growth parameters will exist in respect of the Company's proposed projects (including the ability to finance such projects on favorable terms), future cash flows, prevailing commodity prices, margins and exchange rates, that ReGen III's businesses will achieve sustainable financial results, and that the Company's future results of operations will be consistent with management expectations in relation thereto, the availability and sources of capital, operating costs, ongoing utilization and future expansion, the ability to reach required commercial agreements, delays in plant development and construction, issues obtaining sufficient feedstock, and unexpected facility downtime and the ability to obtain required regulatory approvals as and when required.

Although the forward-looking statements contained in this presentation reflect management's current beliefs based upon information currently available to management and are based upon what management believes to be reasonable assumptions, the Company's projections. A number of factors could cause actual results, performance, or achievements to differ materially from the results expressed or implied in the forward-looking statements including delays or problems with necessary permitting. These factors should be considered carefully, and prospective investors should not place undue reliance on the forward-looking statements. Forward-looking statements necessarily involve significant known and unknown risks, assumptions and uncertainties that may cause the Company's actual results, performance, prospects and opportunities in future periods to differ materially from those expressed or implied by such forward-looking statements. Recessarily involve significant known and unknown risks, assumptions and uncertainties that may cause the Company's actual results, performance, prospects and opportunities in future periods to differ materially from those expressed or implied by such forward-looking statements. Reders are directed to, and are encouraged to read, ReGen IIII's management discussion and analysis for the three-emonth period ended Sept 30, 2024 (the "Q3 MD&As"), and year ended December 31, 2023 (the "Q3 MD&As") and year ended December 31, 2023 (the "Q3 MD&As") and year ended December 31, 2023 (the "Q3 MD&As") and year ended December 31, 2023 (she "Q3 MD&As") and year ended December 31, 2023 (she "Q4 MD&As") and year ended December 31, 2023 (she "Q5 MD&As") and year ended December 31, 2023 (she "Q5 MD&As") and year ended December 31, 2023 (she "Q5 MD&As") and year ended December 31, 2023 (she "Q5 MD&As") and year ended December 31, 2023 (she "Q5 MD&As") and year ended December 31, 2023 (she "Q5 MD&As") and year ended December 31, 2023 (she "Q5 MD&As") and year ended December 31, 2023 (she "Q5 MD&As") and year end

#### Notice to Readers and Market Data

This presentation does not constitute a prospectus, offering memorandum or an offer to sell or a solicitation of an offer to buy securities of ReGen III in the United States or Canada. The securities of ReGen III have not been, and will not, registered under the United Stated Securities Act of 1933, as amended, or any state securities laws, and such securities may not be offered or sold in the United States or to U.S. persons unless registered or exempt therefrom. This information is confidential and is being presented solely for information purposes. These materials do not and are not to be construed as an offering memorandum. An investment in securities involves a high degree of risk and potential investors are advised to seek their own investment and legal advice.

This presentation contains statistical data, market research and industry forecasts that were obtained from government or other industry publications and reports or based on estimates derived from such publications and reports and management's knowledge of, and experience in, the markets in which ReGen III operates. Government and industry publications and reports generally indicate that they have obtained their information from sources believed to be reliable, but do not guarantee the accuracy and completeness of their information.

#### Non-GAAP Financial Measures

This presentation contains future-oriented financial information and financial outlook information (collectively, "FOFI") about ReGen III's prospective results of sales, greenhouse gas credits, cash flow, EBITDA, margins, costs, debt and interest thereon, all of which are subject to the same assumptions, risk factors, limitations and qualifications as set forth in the above paragraphs. FOFI contained in this presentation was made as of the date of this presentation and was reade as of the date of future business operations. ReGen III disclaims any intention or obligation to update or revise any FOFI contained in this presentation, whether as a result of new information, future events or otherwise, unless required pursuant to applicable law. Readers are cautioned that the FOFI contained in this presentation should not be used for purposes other than for which it is disclosed herein.

This presentation uses certain terms that are not defined by GAAP or in accordance with International Financial Reporting Standards ("IFRS") but are used by management of ReGen III to evaluate the company, Non-GAAP financial measures do not have a standardized meaning prescribed by GAAP and are therefore unlikely to be comparable to similar measures presented by other companies. ReGen III uses the non-GAAP terms: EBITDA, which is a financial measure equal to not income before finance costs, income taxes, depreciation and unrealized gains or losses on commodity-related derivative financial instruments. Net income, a GAAP measure, would reduce projected EBITDA, a non-GAAP measure, by financing costs, depreciation and income taxes. Free cash flow is determined by adding depreciation to net income. Management considers free cash flow and EBITDA to be key measures to evaluate and segment performance.

Investors should be cautioned that these non-GAAP measures should not be construed as an alternative to net earnings, cash flow from operating activities or other measures of financial performance determined in accordance with GAAP as an indicator of ReGen III's performance. These measures may also be used by investors and analysts for assessing financial performance and for the purpose of valuing an issuer, including calculating financial and leverage ratios. The information contained herein with respect to non-GAAP and additional GAAP measures may not be appropriate for other purposes.

#### Foot Notes

Sources: (1) Lubes 'n'Greases 2024 Global Guide to Base Oil Refining, ReGen III estimated volumes (2) Kline & Co. July 23, 2024 (3) 2024. Volume extrapolated based on historical values per Labine Dionne Associates, CAGR per Lubes 'n'Greases 2021-2022 Factbook; pricing per Argus Media, 2024 average Group III USGC Domestic Spot base oil prices (4) Demand per Labine Dionne Associates, Supply per Lubes 'n'Greases 2024 Global Guide to Base Oil Refining, Company reports (5) Lubes 'n'Greases 2021-2022 Factbook (6) Management EBITDA estimates as of Apr 8, 2025, Quartr.com as of Apr 8, 2025, based on 2025e consensus estimates. Peer group includes Clean Harbors Inc, GFL Environmental Inc, Neste Oyj, Quaker Chemical Corporation and Calumet Specialty Products Partners, LP (7) GHD Services Inc. Greenhouse Gas Statement: ReGen III Report dated June 14, 2022 (8) EPA GHG Equivalencies Calculator (9) Used Oil Management and Beneficial Reuse Options to Address Section 1: Energy Savings from Lubricating Oil Public Law 115-345' (available at energy.gov) (the "December 2020 DoE Report"). 2024 value based on 2008 –2018 growth rates and data, extrapolated from 2018 (10) December 2020 DoE Report (11) Argus Media, Apr 2015 to Mar 2025, USGC Domestic Spot pricing. As of Apr 9, 2025.